

From: Susan Mulvaney
To: [Flanagan, Sarah](#)
Subject: RE: Celanese meeting
Date: Thursday, September 28, 2017 3:53:51 PM

Hi Sarah,

Thanks to you, Juan, and Michael for meeting with us. We really appreciated your time, particularly given how busy things are for you now at EPA.

Thanks again,

Susan

From: Flanagan, Sarah [mailto:Flanagan.Sarah@epa.gov]
Sent: Thursday, September 28, 2017 3:11 PM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Susan – It was nice to meet you yesterday and to hear what Celanese had to say. Attached is the sign-in sheet.

Regards,
Sarah

Sarah P. Flanagan
Branch Chief, NJ Superfund Branch
Office of Regional Counsel
NJ Superfund Branch
USEPA, Region 2
290 Broadway, 17th Floor
New York, NY 10007
Tel: 212-637-3136

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From: Susan Mulvaney [mailto:susan.mulvaney@whitmanstrategygroup.com]
Sent: Friday, September 22, 2017 8:13 AM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Celanese meeting

Hi Sarah. Below is the confirmed attendee list on our end for our meeting on 9/27. See you next week. Thanks!

John King, Senior Counsel EHS at Celanese
Darren Collins, VP Manufacturing and EHS, Celanese
Stephanie Daigle, VP, US Government Affairs at Celanese
Duke McCall, Morgan Lewis
Jessica Furey, The Whitman Strategy Group
Susan Mulvaney, The Whitman Strategy Group

Susan

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Wednesday, September 20, 2017 6:17 PM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Susan - Just closing the loop to say we will be meeting at 11 am on September 27, on the 17th floor (conf. room 1721).

Looking forward to meeting you.

-Sarah

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From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Monday, September 18, 2017 4:24 PM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Celanese meeting

Great. Let's confirm 11am on 9/27. I'll send the attendee list shortly.

Susan

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Monday, September 18, 2017 4:03 PM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Susan – We can start at 11 am. Alice Yeh may have a conflict at that time, but if she does she will join us when she can.

From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Monday, September 18, 2017 2:37 PM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Celanese meeting

Sarah – 9/27 is great. Thank you. Would it be possible to start the meeting at 11am or is that too late? We're trying to avoid overnight stays for everyone if possible.

I will get you our final list of attendees soon. Thanks again,

Susan

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Monday, September 18, 2017 12:30 PM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Susan – We would be able to meet with you on September 27 in the morning. Would you and your client be able to meet in the 9 am to 11 am timeframe? On our end, attendees will be:

Michael Sivak, Chief of Passaic, Hackensack, and Newark Bay Remediation Branch
Alice Yeh, Remedial Project Manager, Operable Unit 2, Diamond Alkali Site
Juan Fajardo, Assistant Regional Counsel (lead on OU2 enforcement)
Sarah Flanagan, Chief of NJ Superfund Branch, Office of Regional Counsel

I look forward to hearing from you.

-Sarah

From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Friday, September 15, 2017 1:06 PM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Celanese meeting

Ok – thank you!

Susan

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Friday, September 15, 2017 1:00 PM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Hi Susan – I am still working on this but hope to get back to you on Monday. Sorry it is taking so long.

Sarah P. Flanagan
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From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Friday, September 15, 2017 11:28 AM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Celanese meeting

Hi Sarah. Just checking to see if there is a date yet for our meeting. Thank you!

Susan

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Tuesday, September 12, 2017 9:55 AM
To: Susan Mulvaney
Subject: RE: Celanese meeting

Hi Susan. I apologize for not getting back to you. Things have been a bit strained because of the impact of Irma on our Region. I hope to be in touch with you about this again, later this week.

Sarah P. Flanagan
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From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Tuesday, September 12, 2017 9:50 AM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: Celanese meeting

Hi Sarah. I wanted to check in with you to see if you've had any luck scheduling a meeting for Celanese. We really appreciate your help in putting this together. They will obviously work around what works for you and your colleagues, but the best dates on their end would be September 27 and if that doesn't work, September 26. If the meeting has to slip until October, they are available October 5, 6, 11, and 12. They will need to make travel arrangements, so it would be helpful to have some advance notice if possible. The expected attendees are:

John King, Senior Counsel EHS at Celanese
Darren Collins, VP Manufacturing and EHS, Celanese
Duke McCall, Morgan Lewis
Jessica Furey, The Whitman Strategy Group
Susan Mulvaney, The Whitman Strategy Group

Thanks again, and we look forward to hearing from you.

Susan Mulvaney
202-557-1494

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Thursday, August 31, 2017 6:09 PM
To: Susan Mulvaney
Subject: RE: Request for meeting in September

Yes, 9:30 would be perfect. I look forward to speaking with you. I'll call you if that's okay.

-Sarah

From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Thursday, August 31, 2017 5:40 PM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Subject: RE: Request for meeting in September

Hi Sarah. Thanks for the note. Yes, I am available for a call tomorrow. Would 9am or 9:30am work?

Thanks,

Susan
202-557-1494

From: Flanagan, Sarah [<mailto:Flanagan.Sarah@epa.gov>]
Sent: Thursday, August 31, 2017 5:12 PM
To: Susan Mulvaney
Subject: RE: Request for meeting in September

Susan – Thank you for your email. I would like to give you a call tomorrow if you are available to talk for a few minutes. If tomorrow is not good, please let me know what would be a good day/time to reach you.

-Sarah

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From: Susan Mulvaney [<mailto:susan.mulvaney@whitmanstrategygroup.com>]
Sent: Wednesday, August 30, 2017 5:36 PM
To: Flanagan, Sarah <Flanagan.Sarah@epa.gov>
Cc: janekenny <jane.kenny@whitmanstrategygroup.com>
Subject: Request for meeting in September

Hi Sarah. I am a partner at The Whitman Strategy Group, and I formerly was the Deputy Chief of Staff at EPA during Christie Whitman's tenure as Administrator. Our firm recently started working with Celanese, which as you know, is a party to the Lower Passaic River Superfund site. We touched base with Walter Mugdan, who recommended we reach out to you to schedule a meeting.

Celanese would like to meet with you sometime in September to discuss the use of a third-party allocator and possible cash out settlement opportunity. We are available most of September with the exception of September 13 and the week of September 18. Since attendees will be travelling to New York for the meeting, it would be helpful if the meeting could be scheduled mid-day or early afternoon if possible to allow for travel time.

Thank you so much for your help. We look forward to hearing from you.

Susan Mulvaney

Partner

The Whitman Strategy Group

202-557-1494 (direct)